1	IN THE UNITED STATES DISTRICT COURT	
2	FOR THE DISTRICT OF COLUMBIA	
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5	UNITED STATES OF AMERICA,	•
6	· Plaintiff,	
7	vs.	No. CIV 98-1232 (TPJ)
8	MICROSOFT CORPORATION,	VOLUME III
9	Defendant.	CONFIDENTIAL
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13	DEPOSITION OF BILL GATES, a witness	
14	herein, taken on behalf of the plaintiffs at	
15	9:11 a.m., Wednesday, September 2, 1998, at One	
16	Microsoft Way, Redmond, Washington, before Kathleen	
17	E. Barney, CSR, pursuant to Subpoena.	
18		60-7371-0014
19		DEPARTMENT OF JUSTICE
20		SEP - 3 1998
21		ANTITRUST DIVISION
22		SAN FRANCISCO OFFICE
23	REPORTED BY:	•
24	Kathleen E. Barney, CSR No. 5698	
25	Our File No. 1-49196	

BY MR. BOIES: Good afternoon, Deposition Q. Mr. Gates. Let me show you Government Exhibit 382 and I would ask you if that is a document that you've ever seen before? A. No. (The document referred to was marked Deposition by the court reporter as Government Exhibit 382 for identification and is attached hereto.) Q. BY MR. BOIES: There is a reference in

- 1 this document to "Fiscal Year 1998 WWSMM Attendees."
- 2 Do you see that?
- 3 A. Yes.
- Q. Do you know what that is?
- 5 A. Yes.
- 6 Q. What is it?
- 7 A. World-wide sales and marketing meeting,
- 8 otherwise known as the WWSMM.
- 9 Q. Did you attend the fiscal year 1998
- 10 WWSMM?
- 11 A. No, I don't attend that. I come in and
- 12 speak usually at the end of it, but I don't attend
- 13 it.
- 14 Q. The subject matter of this is the
- 15 "Fiscal Year 1998 Planning Memo 'Preserving the
- 16 desktop paradise.'*
- 17 Are you familiar with that?
- 18 A. I don't know what you mean am I
- 19 familiar with that. I know fiscal year '98.
- Q. Have you ever seen the Fiscal Year 1998
- 21 Planning Memo?
- 22 A. The one from Brad Chase? No.
- 23 Q. Have you seen a Fiscal Year 1998
- 24 Planning Memo from somebody else?
- 25 A. There's a lot of these. Each group

- 1 writes planning memos. I'm not copied on most of
- 2 them.
- Q. Are there planning memos from some of
- 4 the groups that you recall receiving for fiscal year
- 5 1998?
- 6 A. I think there's a memo Steve wrote that
- 7 was probably sent to me.
- 8 Q. And by Steve you're referring to
- 9 Mr. Ballmer?
- 10 A. Yes.
- 11 Q. In the third paragraph of this memo on
- 12 the first page it says "Our competitors are still
- 13 hard at work trying to obsolete Windows. More people
- 14 than ever now believe they will. Netscape and Sun
- 15 endeavor to commoditize the OS.
- Do you know what is meant by
- 17 "commoditize the OS" in this context?
- 18 A. In the context of this memo?
- 19 Q. Yes.
- A. I'd need to read the memo.
- Q. Have you ever heard anybody say that
- 22 Netscape or Sun threatened to commoditize the
- 23 operating system?
- 24 A. Yes.
- Q. Have you ever said that?

1 A. Those words? 2 Q. Yes. 3 I don't think so. A. 4 Q. When other people have said those 5 words, what have you understood them to mean? I think the first time I heard that was 6 A. from Marc Andreessen. And I never had a chance to 7 ask him what he meant. 8 9 Q. Have you heard those words from people within Microsoft? 10 11 Subsequently to Andreessen using those 12 words, I know they were repeated inside the company quite a bit. 13 14 15 16 17 18 : 19 20 21 22 23

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11	Q. When people used the word with you	
12	"commoditize" as in the statement that Netscape was	
13	threatening or endeavoring to commoditize the	
14	operating system, what did you understand commoditize	
15	to mean?	
16	A. That they were creating a product that	
17	would either reduce the value or eliminate demand for	
18	the Windows operating system if they continued to	
19	improve it and we didn't keep improving our product.	
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                   Let me show you next a document that
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            Q.
    has been marked as Exhibit 383. This purports to be
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    an e-mail from Mr. Maritz to you and others with
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     charts attached to it.
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Did you receive this e-mail in or about January, 1997, this e-mail being a message from Paul Maritz to you and others dated January 5, 1997? Α. I don't remember receiving it, but I don't have any reason to doubt that it was sent. Q. Did you see this e-mail at any time prior to the commencement of your deposition last week? A. I don't remember seeing it.

Q.

The subject of this e-mail is "Overview

- 1 slides for Billg/NC & Java session with 14+'s on
- 2 Monday. * Do you see that?
- 3 A. Yes.
- 4 Q. And I think you identified the 14+'s
- 5 as the -- some group of executives; is that correct?
- 6 A. No.
- 7 O. What is the 14+'s?
- 8 A. It's people above a certain level,
- 9 primarily engineers. Also executives, but mostly
- 10 engineers.
- 11 Q. It's all the people in the company
- 12 above a certain level, the 14 level?
- 13 A. Which are mostly engineers and not
- 14 executives.
- 15 Q. How many people are there in the 14+'s
- 16 group?
- 17 A. It's a good question. I think around
- 18 200 to 300.
- 19 Q. And these would be the people in the
- 20 200 or 300 top rated jobs in the company; is that
- 21 correct?
- 22 A. If top means the best compensation,
- 23 yes.
- Q. Now, do you recall the slides that are
- 25 attached to this e-mail?

- 1 A. I remember when I testified earlier
- 2 seeing these and saying that I was pretty sure that I
- 3 never presented these slides.
- Q. Do you recall whether someone else
- 5 presented these slides in January of 1997?
- A. I'm not sure. I remember looking at
- 7 the slides and thinking probably not.
- 8 Q. Let me ask you to look at the third
- 9 page of the exhibit, which is headed "Key Platform
- 10 Challenge." It is page 2 of the charts and page 3 of
- 11 "Exhibit 383, in which it says "NC & Java are platform
- 12 challenges." Do you see that?
- 13 A. Uh-huh.
- 14 Q. Did you believe in January of 1997 that
- 15 Java was a platform challenge?
- 16 A. Not Java the language, but some of the
- 17 Java runtime APIs that were being promoted to ISPs in
- 18 the way that Sun and others were talking about
- 19 enhancing them were platform challenges.
- Q. When reference is made here to Java, do
- 21 you understand that to refer to what you refer to as
- 22 Java runtime APIs?
- 23 A. I'm not sure.
- Q. Are you aware of people asserting that
- 25 Java runtime APIs were a platform challenge in or

- about January of 1997?
- 2 A. I just told you that we looked at what
- 3 was going on in terms of the plans of Sun and other
- 4 people with Java runtime APIs as being a platform
- 5 challenge.
- 6 Q. Are you aware of any other platform
- 7 challenge represented by Java other than Java runtime
- 8 APIs?
- 9 A. No.
- 10 Q. So would it be fair to say that you
- 11 believe that when reference is made here to Java, the
- 12 reference means Java runtime APIs since it asserts
- 13 here that Java is a platform challenge?
- 14 A. It's the best way to make sense of a
- 15 document that I haven't seen until my deposition, as
- 16 far as I know.

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